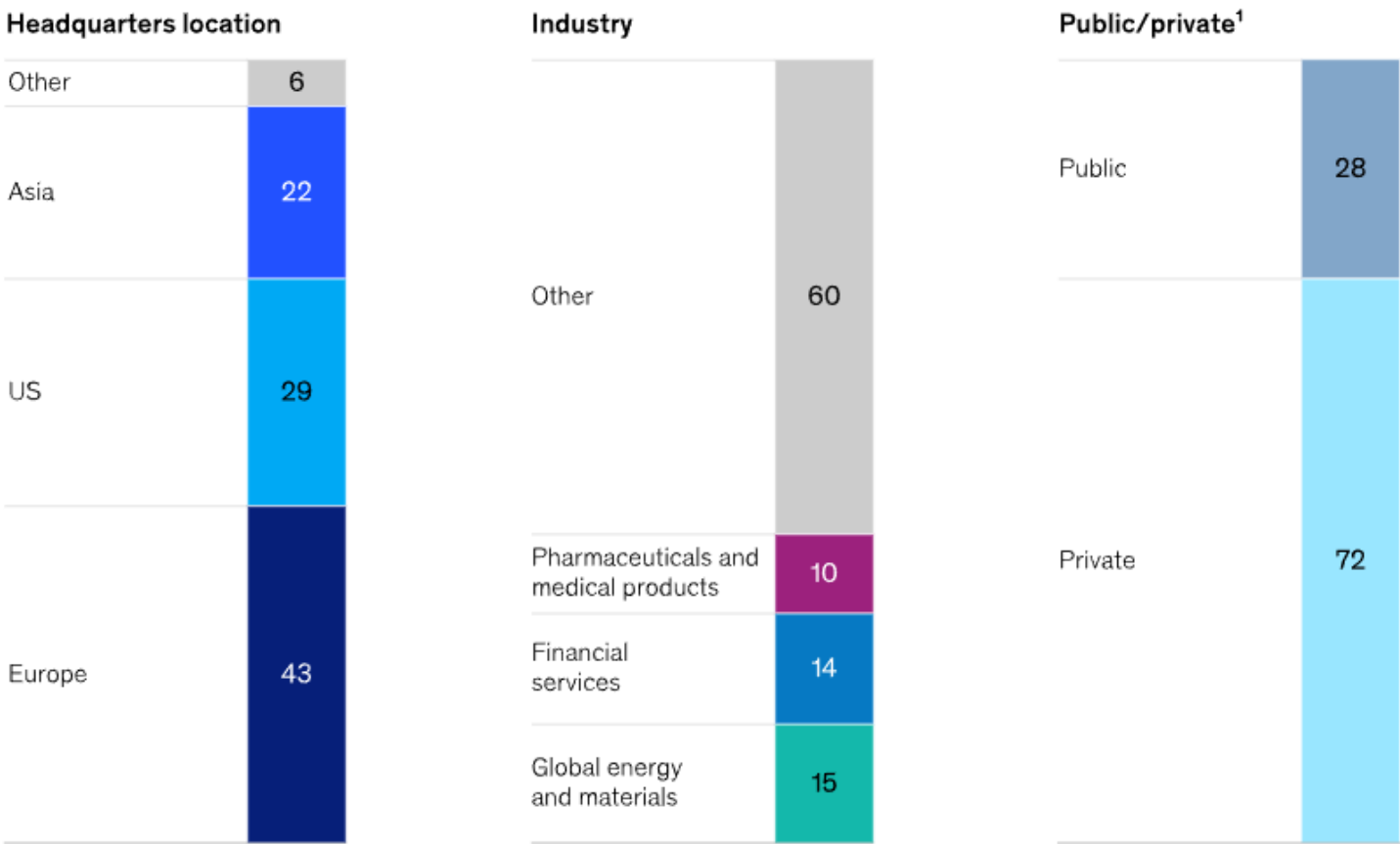


Quantum computing customers span regions, industries, and ownership structures.

Distribution of analyzed quantum computing customers (nonexhaustive), % (n = 162)



Note: Figures may not sum to 100%, because of rounding.
¹Estimated majority of ownership belonging to public or private entities.
Source: Expert interviews; press search in Oct 2025; McKinsey analysis